Construction Clients Group 23 September 2009

Mark Colborn Construction Procurement Manager Transport Infrastructure Delivery Group Auckland City Council



Agenda

- Who we are & what we procure
- Procurement History
- Learnings from previous contracts
- Strategic procurement plan
- Auckland Transport Agency



Who we are



What we procure

Capital Expenditure

- \$160 million p.a. avg. over the next five years.
- includes a wide range of projects including footpath and road renewals, cycle/walkway improvements, minor safety works, etc.
- Operational Expenditure
 - \$25 million p.a. avg. over the next five years
 - includes maintenance associated with assets having a total replacement value of \$3 billion.







Procurement History

- Tendering contracts using Competitive pricing Procedures (CPP)
- Open tender 70% price weighting
- NZS: 3910 master-servant relationship
- Traditional "staged" approach
- No formal strategic procurement plan



Learnings From previous contracts

- Pro-active in-house management required
- Cumbersome tender documents
- Risk not always allocated with the party that was in the best position to manage it
- Often receiving a wide range of prices
- Efficiency/effectiveness



Strategic Procurement Plan

- •Review of current position (internal and external)
- •Alignment with organisational objectives
- •Best value approach
- •Specific procurement strategies



Some benefits of a strategic approach

- •Knowledge of business and environment
- •Supplier panel
- Resource planning
- •Training





Strategic Procurement Plan

Consultation with industry

- Briefings
- Feedback
- Industry representative bodies

•Simplified processes and improved communication



Strategic Procurement Plan

1	Executive summary
2	Policy context of the approved organisation
3	Procurement programme
4	Procurement environment
5	Approach to delivering the work programme
6	Implementation

Extract from Appendix A:

http://www.landtransport.govt.nz/funding/procurement/index.html







Auckland Transport Agency

 Developing a Strategic Procurement Plan for Auckland



Questions

